

# ROCHESTER CATHEDRAL

*Nurturing the radical hope  
of human flourishing  
in Jesus Christ*



## ANNUAL REPORT

and Summary Accounts

### 2005/6



Rochester Cathedral



## **Introduction: A Year in the Life.....**

It's good to look back at a year in the life of the Cathedral, and review the journey we have made. We too easily forget the path we have travelled, and the faithfulness of God along the way. I hope that you get a sense of godly movement as you read the progress made in the twelve months covered by this report.

In this year, Phil Hesketh and Jean Kerr were appointed as new residentiary canons, and Edwina Bell took over our administration as Director of Operations. All three have already made a terrific contribution.

We held the public launch of our £10million fundraising campaign, and have already felt the benefit of this as the initial phases of remedial work on the Cathedral were completed.

The Cathedral has maintained its core commitment to the daily worship of God. We have hosted a wonderful array of services, ranging from small and intimate times of regular prayer, to grand civic occasions; from reflective and atmospheric Taize prayer, to magnificent diocesan ordination services.

We continue to witness a dramatic increase in demand for cathedral space and services, from all sections of society – both within the church, and the wider community.

As the effects of social and economic regeneration begin to be seen in Medway, we have found ourselves invited to contribute to this process as both an 'honest broker' in community development but also as a catalyst for effective engagement.

The hugely successful 'Holy Ground' exhibition, inviting people to reflect on their own personal spiritual journey, demonstrated the opportunities that the cathedral building offers for effective evangelism in a very natural and unthreatening way.

Sunday mornings have become blessed with significant numbers of children, and a Junior Church is growing healthily for the future.

The educational work with young people goes from strength to strength, with the demand for schools visits limited only by the size of the building and our ability to support the creative education programme with staff and volunteers.

Behind the scenes, we implemented the recommendations of a review of our administration, and began to address long-standing issues around disabled access, interpretation, and the state of Minor Canon Row.

Alongside this, we began work on a forward strategy and mission plan for the next few years, details of which are separately available from this report.

So there is much to be thankful for as we look back, and much to be hopeful for as we look forward. Thank you to our many supporters for sharing this journey with us.

**Adrian Newman**

## **1. Liturgy and Music**



The department has enjoyed another busy year, supporting 3 regular services every day of the year, and an average of 2 'special' services or events each week.

### **Boys Choir**

Twelve choristers and three probationers from the King's School have sung the majority of statutory services during the year. Chapter contribute 32% of their school fees.

### **Girls Choir**

Fifteen girl choristers and four girl probationers have sung at regular intervals during the year. The girl choristers are volunteers and are drawn from various local schools.

### **Senior Girls Choir**

This choir, made up of former girl choristers, was created in September 2005 to provide an opportunity for older girls to continue to sing in a cathedral choir. During the October half-term holiday the senior girls toured in New Hampshire, USA with the lay clerks.

### **Special Choir**

The Cathedral Special Choir, all adult volunteers, has also sung at regular intervals during the year and toured in New Hampshire, USA, during the Easter holidays.

### **The Liturgy and Music Committee**

This group met on six occasions during the year. It received regular reports from the Music Department, the Head Verger, the Cathedral Embroiderers, the King's School, and the cathedral congregations. On the committee's recommendation, a new capture system was fitted to the cathedral organ (at a cost of £25,000).

Thanks to gifts received from members of the cathedral congregations a new nave piano was purchased, a replacement piano was provided for the Gundulf Practice Room, new sheet music was purchased for the Music Library, new robes for the boy choristers were ordered, and new curtains were provided for the Pulpitum Arch and Organ Loft.

Also, gifts were received for a new set of red vestments with matching stoles and for a new green altar frontal for the nave altar, both of which are being made by the cathedral embroiderers. Work has also continued (thanks to the partnership between the cathedral embroiderers and the Medway Branch of NADFAS) to provide new cushions for the Quire.

## Highlights

We were pleased to host a large number of episcopal, diocesan, and civic services during the year – most notably the ordination services in September and June.

Other highlights were the VE/VJ Day 60<sup>th</sup> anniversary service, the installation of canons (residentiary, and honorary), the County Legal Service in October, the annual Friends of Wisdom Hospice ‘Lights of Love’ service in December, and the start of a series of ‘Charity Evensongs’.



A scene from the Wisdom Hospice ‘Lights of Love’ service in December

## Review

During the year Chapter asked the Precentor to conduct a review of the cathedral's liturgy and music and to report with recommendations for future provision and development in November 2006. Chapter made provision for the appointment of an Assistant to the Precentor. Catherine Staziker was appointed to the new post of Liturgy, Music and Arts Co-Ordinator in April 2006. Edmund Aldhouse tendered his resignation during the year to enable him to continue his organ studies in Paris. His replacement is Daniel Soper, a former Canterbury Cathedral chorister and Organ Scholar of Corpus Christi, Cambridge. Dan joined us in September 2006 from the Pilgrims' School, Winchester.

## *Ralph Godsall*



## **2. Education, Visitors and Pastoral Care**



It has been another intensive year with 60,000 casual visitors to the Cathedral, just under 20,000 enrolled on the educational programme, and a congregational roll of 431.

### **Chaplains**

We are pleased that eighteen new chaplains have been recruited and are grateful for the time and generosity they make available to further the cathedral's ministry of welcome and care to the wider community.

### **Parish Links**

The re-establishing of parish links through the proctor system has made steady progress, although only twenty-eight parishes have responded. We hope to build on this and develop new ways of strengthening links. A number of parishes have taken up the Canon Pastor's invitation of guided pilgrimages around the cathedral in the evening, so allowing the stones, the space and the silence to speak for themselves at a time when the cathedral is at its stillest. These tours can be adapted to suit the size and age of the group. We have also managed accommodate a couple of parish quiet days.

### **Junior Church**

Junior Church has grown in numbers and a regular programme of worship and teaching is now in place, with Junior Praise happening once a month. A Children and Communion Course was run over six weeks for nine children with eight children receiving First Communion at a packed and celebratory service in June. The course helped to integrate the various groups of children within the life of the cathedral by coming together for worship, teaching, eating and fun.

### **Training**

The Cathedral has updated its child protection policy and set in motion a training programme. Since January 2006 over three hundred CRB checks have been completed. A listening course, run by Acorn, was provided for welcomers, vergers and individuals, with more specific training anticipated as we set up a pastoral visiting team. A start has been made on establishing small reading/study groups for the cathedral community.

### **Visitors**

The number of casual visitors is generally down as is money in the offertory boxes which is cause for some concern. Interestingly, since the scaffolding went up in the nave money has gone up slightly perhaps as the result of people 'seeing a need'. This is an area where better interpretation/communication to the general public may pay dividends.

## **Tours**

There has been a marked increase in the number of pilgrimage requests from outside the diocese. We continue to make them welcome. There is no charge for these groups unless they ask for a guided tour. Guided tours remain steady and provide a useful income. We have two new potential guides in training. The number of cathedral welcomers is a cause for concern. Although we have appointed four new welcomers in the past year we still do not have enough to cover the hours the cathedral is open.



The Cathedral lit up as part of the 'Son et Lumiere' event in September, in which a millennium of history was told in visual images projected onto the walls of the castle and cathedral

## **Education**

The Education Dept continues to develop its work among schools with 17,700 students and over 2000 associated adults taking part in the programmes offered by the Cathedral. This includes approximately four hundred 6<sup>th</sup> form students who attended the 6<sup>th</sup> Form Conference run in partnership with Medway Council in the King's School in July 2005. Income for 05/06 is just over £29,000, a 3.5% increase on last year. The winter series of AspiRE days were up on last year from 22 to 29 classes.

The education staff continues to work imaginatively, maintaining outside links with the wider community, including a session on Citizenship for 110 pupils at Riverside Primary and an outreach session at Medway Young Offenders Unit. In addition the department has run special events and developed 'Creation Disco Days' – a whole day of creative and discovery activities for Keystage 2 pupils which has proved very popular. We continue to work in close partnership with other Cathedral Education Departments and with Medway LEA and SACRE.

## ***Philip Hesketh***



### **3. Mission and Evangelism**



The appointment of a Canon Missioner in 2005 was a new initiative for the Cathedral, and has already opened up many interesting opportunities for mission and evangelism.

*Jesus said "I tell you, open your eyes and look at the fields! They are ripe for harvest "  
John 4:35*

My installation on the foundation of the cathedral took place in October and there then followed a very steep learning curve concerning the life of the Chapter in particular and the cathedral in general. I hasten to add that process is still underway!

#### **Opportunities**

From day one I have kept my eyes open to what kind of unique opportunities the cathedral building and people might offer for mission. The answers are legion but with a one day a week time commitment that has to cover the general work of the Chapter, my own portfolio that includes governorship at King's School and Rochester Grammar School, the Patronage Committee, Churches Together in Medway, Rochester Riverside Development, and the direct work of mission it has been essential to move in a clear but measured way.

#### **Festivals**

In this first year the mission focus has been in terms of using the major Dickens Festivals as a focus for welcome and engagement. This has been done by supplementing the Cathedral's welcoming team with some Diocesan Evangelists and the availability of the Holy Ground Missional installation.

It is not true to say that people have no time for God or that people are not spiritual. What is clear is that people need their own time and space to consider the things of God and some way of making their individual response to what God stirs within them. The Holy Ground display with its real life stories of struggle and faith provided one such engagement.

By the end of this reporting year we had a clear plan to extend welcome, to hold specific responses to the Sweeps Festival, to engage with the Summer Dickens Festival via the use of materials around the Da Vinci Code, and to hold a Cathedral Open Evening. However, those are the details for next year's report!

**Jean Kerr**

## **4. Community Engagement**



As the Cathedral becomes more outward-looking, we are discovering a great openness to our involvement in many different aspects of the life of the wider community.

### **Diocese**

Relationships with the diocese continue to develop positively. Clergy from the cathedral contribute to many different aspects of parish development across the diocese, and played a significant role in the planning and delivery of the Diocesan Conference in February.

### **Regeneration**

Plans to explore the potential for encouraging and supporting faith-based regeneration across the Thames Gateway were developed last year. The potential to establish a Gateway 'Observatory' formed the basis of significant development work, which should bear fruit in the current year.

Adrian Newman was appointed to the Board of Medway Renaissance in the spring, linking both the Cathedral and the Diocese into some of the vital strategic decision-making structures that will determine the future of communities in the Gateway, particularly in Medway.

### **Heritage Interpretation**

In the course of the year, the Cathedral drew together a group of the major historic asset stakeholders in Rochester, to try and ensure a joined-up approach to the many 'interpretation' issues being worked on by individual stakeholders. This partnership has worked well, and is in the process of commissioning an Interpretation Strategy for Rochester, to include the location and initial design treatment for a possible Interpretation Centre to serve Rochester as a whole.

### **Rochester Riverside**

The development of Rochester Riverside began during the year, with land reclamation and flood defences built. The Cathedral chairs a Church Leaders Group, which is focussing on ways to engage with the proposed 'community facility' in the development, and the need for appropriate patterns of community consultation.

### **Charities**

We have piloted a series of 'Charity Evensongs' show-casing the work of charities and mission societies. These have the potential to revitalise Sunday evensongs, at the same time as forging strong links with people of goodwill in the local area.

### **Two Cathedrals Group**

The Lieutenancy has set up a 'Two Cathedrals Group' to explore how the role of Kent's two cathedrals can be celebrated and developed more widely in the county. This group is developing plans for a pilgrimage in 2007, running from the site of Augustine's landing, to Canterbury, on to Rochester.

### **Emmaus**

Peter Lock chaired a group looking to establish a local Emmaus Community. This project, which would offer a dedicated facility to combat long-term homelessness in Medway, made good progress throughout the year, and planning has moved on significantly in 2006 as well.

### **Schools**

We continued our close relationship with King's School, where all the residentiary clergy are governors. The school uses the Cathedral for daily worship. There are formal and informal links with many other local schools, through the Education Programme, governorships, assemblies and personal contacts. We provide foundation governors at Rochester Grammar School, the Joseph Williamson Mathematical School, and Fort Pitt.

### ***Adrian Newman***



The Rochester Riverside site, before land clearance and remediation took place

## **5. The Chapter Library**

*Sensuous Worship*. Sounds interesting, doesn't it? This is one of the latest books added to the Chapter Library's stock. It's actually subtitled 'Jesuits and the Art of the Early Catholic Reformation', so don't get too excited!

Just as study was a part of the Benedictine monks' life from the earliest days of Gundulf's cathedral, so it remains an important part of the Christian's development today.

Other recent additions to the reading stock include *Dreaming Spires?*, a reflection on what it means to be a cathedral today, John Habgood's *Confessions of a Conservative Liberal*, and Maurice Cowling's masterful three volume survey *Religion and Public Doctrine in Modern England*.

One of the strengths of the library is its collection of Christian biography. But if you wish to browse there are plenty of volumes to catch the eye, plus the weekly copies of the *Church Times* and the *Church of England Newspaper*.

We do welcome people to belong to this theological library. Membership is free and details can be found through the Chapter Office. Books may be borrowed apart from those which are pre-19<sup>th</sup> century.

Of course, still belonging to our collection, although now kept in the Medway Archives Office at Strood, is the great jewel dating from Gundulf's time – the *Textus Roffensis*. You'll have to read that on line!

The Library is to be found lurking behind the Hamo de Hythe doorway at the east end of the cathedral.

### ***Peter Lock***



The Hamo de Hythe doorway

## **6. The Patronage Committee**

‘Please find us a vicar’ is the cry from many a churchwarden during the vacancy following the leaving of their vicar. This is when the patron comes into play, for it is the patron who is responsible for presenting a candidate to the Bishop for instituting as the next vicar or rector.

The Dean and Chapter is the patron of twenty eight parishes, and when there is a vacancy it is the practise for Chapter to send two of its members to meet the PCC and the parish representatives, and work through the process of appointment.

It can be a painstaking business as there are more parishes vacant nationally than there are clergy available. At present we have one parish vacant – Knockholt and Halstead – with two more in the offing.

Dean and Chapter members have also been invited to preach at our parishes and we have begun to organise this on a regular basis.

***Peter Lock***

## **7. Volunteers**

No report would be complete without recognising and affirming the place of volunteers in the life of the cathedral. Over four hundred people offer their time, expertise, energy and commitment to support the mission and witness of Rochester Cathedral – without which, quite simply, we could not function.

Some of these are more visible – stewards, welcomers, guides, adults who sing in the cathedral special choir or help at services, shop and refectory volunteers, and the like. Others are not so obvious – choir attendants, caterers, bellringers, flower arrangers, brass cleaners, for example. And some are unseen, offering their services entirely behind the scenes and out of sight – embroiderers, archivists, carpenters, music library helpers, finance assistants, and so on.

Thank you to so many of you, who are the back-bone of the Cathedral and who offer your time and talents free of charge. You are very special, and we owe you a huge debt of gratitude!

***Adrian Newman***

Embroiderers at work



## **8. Administration**



With 36 employees, 400 volunteers, Grade 1 listed buildings of iconic significance, responsibility for a significant property and grounds portfolio, a commercial enterprise, and all across a difficult split site, good administration is vital!

### **Administration**

The new post of Director of Operations assumed overall responsibility for finance, estates, human resources, the grounds, and RCE Ltd.

On appointment, Edwina Bell began reviewing and updating systems and procedures. A new computer server was installed in April to provide a reliable level of service, and further developments over the next year will enable staff across the Cathedral to make use of information technology to make their jobs easier.

### **Cathedral**

During 2005 several projects of repair and improvement to the fabric of the Cathedral were undertaken. These included the completion of the conversion of the old oil storage area in Gundulf's Tower into an office for the Vergers.

A feasibility study was carried out for improvements to access around the Cathedral and Precinct, both for those with disability, and more generally. Improvements were made to high-level access and fall arrest systems.

The conversion of Prior's Gate House into the new Deanery was completed. Conservation works to the pulpitum screen, and the mediaeval floor tiles in the North Quire Transept were initiated with support from the Friends of Rochester Cathedral.

More prosaically, the toilets in the Garth were re-furbished. The lightning protection system on the Cathedral was overhauled and re-tested. And finally, a successful application was made to English Heritage for grant aid for high level repair works to be carried out in 2006.

The intensive use of the Cathedral for events, services, education, tours and exhibitions places the verger team and cleaners under a lot of pressure – they are the ones responsible for ensuring that everything is ready for the next booking. It is an increasingly complex logistical task, one which they cope with admirably.

### **Estates**

Our Estates Administrator continues to deal with the day to day running of estate related matters, providing the first point of contact for tenants, and has to deal with everything from plumbers for dripping taps to condition surveys for historic property.

One major repair was to the parapet walls on 78-80 High Street as there were problems with water ingress and a leaning parapet, caused by timbers that had gone rotten and subsequent movement in the brick work it was supporting.

Minor Canon Row provides the biggest challenge for the estate, and preliminary work was undertaken to consider possible options to take things forward. This is difficult and stressful for the tenants, particularly those who have been there for many years. Over the coming year we will be working closely with them to ensure that their needs are met, as well as enabling us to move forward and address the problems of the Row.

Over the years, the estate has not been as well maintained as it should have been and a key objective for this year is to develop an overall strategy for managing the estate and to put in place a long term plan of rolling maintenance and repairs.



Minor Canon Row

### **National Heritage Review**

Rochester Cathedral is one of two UK cathedrals chosen to take part in a pilot scheme as part of the National Heritage Review. The intention is to simplify the process required for obtaining permissions and approvals for work on historic buildings.

### **Grounds**

The extensive grounds around the Cathedral continue to be well maintained by our team of three part-time gardeners. From grass cutting (never-ending in the summer), to weeding all the flower beds; from growing many of our own bedding plants, to commissioning tree surveys; from litter clearance, to plant and shrub maintenance – this team does a remarkable job of tending the grounds and making them an oasis of beauty and tranquillity for our visitors. One special piece of work last year was the complete overhaul of the Garden of Remembrance, which now offers a particularly restful and reflective space in the Garth.

### **Rochester Cathedral Enterprises**

The refectory and shop combined made a reasonable profit last year and were able to contribute £7,000 towards the Cathedral's income. Both enterprises rely on a combination of paid staff and volunteers. Shop customers tend to fall into three categories, school children on visits, local customers mid week, and visitors from a wider area at the weekend. The refectory also caters for outside events.

### **Website**

The Cathedral commissioned the University College for the Creative Arts to design a new website, launched in the autumn.

***Edwina Bell***

## **9. Fundraising Campaign**

September saw the official public launch of a £10million fundraising campaign, aimed at addressing some of the major and long-standing resource constraints besetting the Cathedral over many years.

The intention is to:

- raise £2.5million to carry out essential repairs and conservation work on the cathedral building itself, along with improvements where appropriate;
- raise £2.5million to build a new visitor/education/interpretation centre, to provide a facility worthy of the quality of our educational work;
- develop a £5million music endowment, to ensure the continuity of the cathedral's musical tradition in perpetuity.

By the end of March, £950,000 had been raised, with some major applications 'in the pipeline' (by the time of writing, October, the total stood at £2,073,000).

Adrian Newman's commitment to run the London Marathon (the first Dean to do so) seemed to catch people's imaginations, with a slot on national TV and sponsorship in excess of £33,000 coming in for this event alone.

The first phase of the fundraising campaign was to approach those communities closest to the cathedral, and the congregation made a stunning response, with pledges totalling £424,798 by the end of March, including a 5-year commitment from the Friends of Rochester Cathedral.

A number of projects on the Cathedral building were funded by the Campaign last year (see p12 above). In the coming year we move into an intensive phase of seeking support from Trusts and Foundations.

### ***Adrian Newman***



London Marathon 2006  
Nearing the end – literally!

## **10. Rochester Cathedral – Key Relationships and Partnerships**

### **Mission statement**

The mission of Rochester Cathedral is to nurture the radical hope of human flourishing in Jesus Christ.

### **The Chapter**

The Chapter consists of the Dean, 4 Residentiary Canons (2 full-time, and 2 Diocesan appointments offering 20% of their time to the Cathedral) and 3 non-Residentiary members recruited for their skills and expertise in specific areas of the cathedral's life. It is responsible for leadership, policy, strategy and vision.

### **Administration**

Chapter members are responsible for different portfolios within the cathedral's life – mission and social responsibility, pastoral care and spiritual development, liturgy and music, education and visits, finance, personnel, estates and patronage. These departments are supported by committees, teams, and a Director of Operations with overall responsibility for cathedral support services and resources.

### **Staffing and Volunteers**

The cathedral employs staff to deliver its objectives – vergers, musicians, gardeners, education and visits officers, cleaners, caterers, shop workers, accountants, book-keepers, fundraisers and administrative support workers. 400 volunteers provide invaluable support without which the cathedral could not function properly – stewards, welcomers, guides, chaplains, educationalists, embroiderers, sewers, retail and catering volunteers, musicians, flower arrangers, pastoral visitors, events organisers, brass polishers, choir helpers, servers, readers, intercessors, bell-ringers, cash-counters, committee volunteers, and many more besides.

### **The Cathedral Council**

The Council is an advisory and consultative body, established to support the work of the Chapter and to ensure accountability to the wider community and diocese. It provides a sounding board and guidance for Chapter as well as offering an informal 'watchdog' role to ensure that the cathedral fulfils its legal responsibilities. It also has a formal executive role if any amendments to the Cathedral's Constitution and Statutes should be proposed.

### **The College of Canons**

The College consists of senior clergy and laity from across the Diocese, appointed by the Bishop, and includes a number of ecumenical canons. Its role is to ensure that the cathedral is open to informed opinions, observations and comment from across Medway, the Diocese, North and West Kent, and the London Boroughs of Bromley and Bexley.

### **The Bishop**

The cathedral is the formal 'seat' of the Bishop of Rochester, and he is the official Visitor. The Bishop is a valued friend and advisor to the cathedral, which in turn seeks to enable the Bishop's work of leading the diocese in mission and ministry.

### **The Cathedral Forum**

This is a quarterly meeting open to all members of the cathedral congregational community. It has no statutory powers but allows for open discussion of any issue of interest within the congregation.

### **The Fabric Advisory Committee**

This committee is responsible for ensuring that any work to the fabric of the cathedral is done with proper regard to due and legal process. It includes the Cathedral Architect, consultant Archaeologist, and other experts in the conservation and repair of historic buildings.

### **Friends of Rochester Cathedral**

The Friends is an independent network of people with an interest in the built heritage environment in general and Rochester Cathedral in particular. They had a total membership of 894 at the end of the year. They provide substantial and welcome financial support for the pressing work necessary on the fabric of the cathedral.

### **Rochester Cathedral Trust**

The Trust is an independent body set up to receive money raised from appeals made on the cathedral's behalf and to make grants in accordance with the terms of the Trust Deed to support the development of the cathedral. The Trustees are drawn from across the region.

### **Rochester Cathedral Enterprises Ltd**

The Chapter constitute the Board of Directors of RCE Ltd, an independent company set up to run the Cathedral Shop and Tea Rooms. Profits from the company are covenanted across to the cathedral as they become available.

### **Kings School Rochester**

The King's School plays an important role in the life of the Cathedral, supplying the choristers for the boys' choir and regularly holding major events and concerts in the Cathedral. All Cathedral Residentiary Canons are Governors of the School, and the Dean is ex officio Chair of Governors.



## **11. Legal and Administrative Information**

### **Governing Statute**

Rochester Cathedral Constitution and Statutes dated 8 September 2000.

### **Chapter**

Members of Chapter during the year to 31 March 2006 were as follows:

**Dean:** Very Revd Adrian Newman

**Canon Precentor:** Revd Canon Ralph Godsall

**Canon Pastor:** Revd Dr Canon Philip Hesketh

**Canon Missioner:** Revd Canon Jean Kerr

**Archdeacon of Rochester:** Ven Peter Lock

**Bishop's Appointee:** Christopher Shepherd

**Bishop's Appointee:** Ms Catherine Staziker

**Bishop's Appointee:** Vacant

### **Bankers:**

Lloyds TSB Bank plc  
142-146 High Street  
Chatham, Kent ME4 4DQ

Bank of Scotland  
600 Gorgie Road,  
Edinburgh EH11 3XP

### **Solicitors:**

Winch & Winch  
5 New Road Avenue  
Chatham, Kent ME4 6AR

### **Auditors:**

Crossley & Co  
The Precinct  
Cathedral Close  
Rochester, Kent ME1 1SZ

### **Stockbrokers:**

Morgan Stanley Quilter  
St Helen's  
1 Undershaft  
London EC3A 8BB

Carr Sheppards Crosthwaite Ltd  
2 Gresham Street  
London EC2V 7QN

### **Estate Advisors:**

Harrisons  
Oasis House  
Ambley Green  
Gillingham Business Park  
Kent ME8 0NJ

**Summary Financial Information  
For the year ended 31 March 2006**

<b>Operational Income and Expenditure (£)</b>	<b>2006</b>	<b>2005</b>
<b>Total Income</b>	<b>723,298</b>	<b>640,346</b>
<b>Expenditure by department</b>		
Total Worship	312,038	268,155
Total Property	129,058	78,550
Total Education	72,790	61,933
Total Administration	201,672	230,013
Total Fundraising	8,195	79,805
	<b>723,753</b>	<b>718,456</b>
<b>Operational Deficit</b>	<b>(455)</b>	<b>(78,110)</b>
<b>Cathedral Projects</b>		
Total Income	12,310	11,110
Total Expenditure	134,505	295,433
<b>Net Deficit</b>	<b>(122,195)</b>	<b>(284,323)</b>
Total Cathedral Income	735,608	651,456
Total Cathedral Expenditure	858,258	1,013,889
<b>Net outgoing resources (Deficit)</b>	<b>(122,650)</b>	<b>(362,433)</b>

**Balance Sheet  
As at 31 March 2006**

	<b>Endowment Fund £</b>	<b>Restricted Funds</b>		<b>Earmarked Funds £</b>	<b>Unrestricted Fund £</b>	<b>Total 2006 £</b>	<b>Total 2005 £</b>
		<b>Fabric Fund £</b>	<b>Other Funds £</b>				
Property	20,376,039	-	-	-	-	<b>20,376,039</b>	19,080,851
Investments	736,430	490,305	-	-	320,474	<b>1,547,209</b>	782,116
Plant & Equipment	-	-	-	-	4,397	<b>4,397</b>	11,966
Cash at bank	-	42,428	-	-	3,370	<b>45,798</b>	341,717
Other net assets/(liabilities)	-	11,792	-	-	80,751	<b>92,543</b>	698,154
Due (to) / from other funds	43,772	35,865	31,040	69,919	(180,596)	-	-
<b>Cathedral Funds</b>	<b>21,156,241</b>	<b>580,390</b>	<b>31,040</b>	<b>69,919</b>	<b>228,396</b>	<b>22,065,986</b>	<b>20,914,804</b>

Total income has continued to rise with increases in the Church Commissioners Grant and the rents from the estate as well as increased earnings on investments. The operational day to day activities of the Cathedral are well controlled and the deficit of £455 includes the cost of re-furbishing Prebendal House and East Canonry (£49,543).

Cathedral Projects during the year included the work on the mediaeval tiles and the pulpitum screen (funded by the Friends of Rochester Cathedral), the completion of the conversion of the new Deanery, the provision of new Quire curtains, and the start of the high level repair and access work. The balance of the costs (£122,195) has been funded from Cathedral reserves.

The fund raising costs for the Campaign are being handled differently this year and a provision has been made for this year's running costs, but it is still anticipated that the full costs will be reimbursed to the Dean & Chapter. The previous year's running costs have been reimbursed in full.

### **Property and Investments**

The capital value of our investments increased by £134,336 due to an improving stock market. The Dean and Chapter properties are included in the balance sheet at 100% of their insurance valuation and have increased in value by £1,295,118.

### **Balance Sheet**

There has been a significant change in the way information is recorded on the balance sheet this year in order to separate the permanent endowment assets of the Cathedral from the unrestricted fund assets. The permanent endowment represents the permanent capital of the Dean & Chapter and cannot be spent, although it can be realised and invested in a different form. The income from permanent endowment investments however is not restricted. The unrestricted fund also has some invested sums but these are not part of the permanent endowment and can therefore be used for projects and can be added to when surpluses are generated.

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### **Summarised Accounts**

These summarised accounts are not the statutory accounts but a summary of information relating to both the statement of financial activities and the balance sheet. The full financial statements from which this summary is derived have received an unqualified opinion from the Cathedral's auditors, Crossley and Co. These summarised accounts do not contain sufficient information to allow a full understanding of the financial affairs of the Cathedral. The full financial statements were approved by the Chapter on 19 September 2006 and will be delivered to the Church Commissioners for England. The full financial statement may be obtained from The Chapter Office, Garth House, The Precinct, Rochester, ME1 1SX

### **Independent Auditors' Statement to the Dean and Chapter of Rochester**

We have examined the summary Financial Statement of the Dean and Chapter set out above.

### **Respective Responsibilities of the Dean and Chapter and Auditors**

The Dean and Chapter are responsible for preparing the summarised annual report in accordance with applicable law.

Our responsibility is to report to you our opinion on the consistency of the summary financial statement within the summarised annual report with the full annual accounts. We also read the other information contained in the summarised annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the summary financial statement.

### **Basis of Opinion**

We conducted our work in accordance with Bulletin 1999/6 "The auditors' statement on the summary financial statement" issued by the Auditing Practices Board for use in the United Kingdom.

### **Opinion**

In our opinion the summary financial statement is consistent with the full financial statements for the year ended 31 March 2006.

Crossley & Co, Chartered Accountants & Registered Auditors, The Precinct, Rochester, ME1 1SZ

## Rochester Cathedral Contact Details

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Rochester Cathedral